

Welcome to Zain KSA FY 2022

Earnings call

## Disclaimer



Expectations and projections regarding future performance of the company referenced in this presentation are 'forward-looking statements' within the meaning of applicable securities laws and regulations.



These are statements which the management believes are true at the time of their preparation based on available data and information and are subject to future events and uncertainties and to the successfully and timely execution of plans and strategies, that could cause actual results to differ materially from those anticipated in these forward-looking statements.

## Introduction



Zain KSA established itself as a reliable telecom operator and a digital service provider whose services include telecom services, 5G network, FinTech (Financial Technology), cloud computing, IoT solutions, fiber services, drones, and many others.



Zain KSA is committed to the continuous development of its network and services in order to achieve the best customer service experience for individuals, the private sector and government institutions, in line with the goals of Saudi Vision 2030 and the digital transformation in the Kingdom which is to provide the services needed for a smart society and a better quality.

## Our Board of Directors





HH Prince Naif Bin Sultan
Bin Mohammed Bin Saud Al Kabeer
Chairman

A highly accomplished Saudi businessman with a vast experience in multiple industries, HH is also a board member of Almarai Company, Alyamamah Cement Company, Farabi Gulf Petrochemicals Company, Projects and Technical Contracting Establishment and Ashbal Al Arab Contracting Establishment.



Bader Nasser Al Kharafi Vice Chairman

A renowned regional economic identity, Mr. Al-Kharafi, is the Vice-Chairman of Zain Group Board of Directors since Feb. 2014. Furthermore, in March 2017, he was appointed Zain Group CEO. He also holds several executive roles in multiple businesses under Al Kharafi Group.



#### Ossama Matta

Mr. Matta was appointed the key role of CFO of Zain Group in June 2010, having joined Zain in 2004 and quickly rising through the ranks. With more than 20 years track record in strategic financial transformation, he has solid relationships with banking institutions across the region.



#### Saud Abdullah AlBawardi

Mr. AlBawardi has more than 15 years of experience in the telecommunications and banking industries in Saudi Arabia. He has served in several senior executive positions in Zain KSA and in another operator in KSA.



#### **Martial Caratti**

Mr. Martial Caratti is a member of the Board of Directors of Zain Group since November 2017.

He is also the Chief Financial Officer of Omantel since 2015. He has over 30 years of experience

in the telecommunications industry in the Middle East and Europe.



Firas Oggar

Mr. Oggar is a Board Member and Treasurer at The Association Of Corporate Counsels (ACC), Washington D.C. He is also the Head of Legal at Zain Group since 2017.



#### Kamil Hilali

Mr. Hilali held the position of Chief Strategy Officer at Zain Group. Hilali has 18 years of experience and has a proven track record in developing corporate strategy and is currently managing Zain Group's digital transformation, information and communication technology, corporate development, digital infrastructure, wholesale, and business development.



#### Saad Ibrahim AlMousa

Mr. AlMousa is considered one of the pioneers in the world of business and finance, with over 20 years in the field. He has managed companies across multiple sectors, including ITC, services, industry, financial investments, and real estate



#### Eng. Abdullah AlFaris

Eng. AlFaris is the Head of Vision Realization Office at the Ministry of Industry and Mineral Resources and has extensive experience in Government and Private Sectors in the field of Strategy, Execution, Transformation, Corporate Governance and Change Management.

## Our Management Team





#### Eng. Sultan Bin Abdulaziz AlDeghaither

Zain KSA CEO

Eng. AlDeghaither first joined Zain KSA in 2009 as Director of Network Planning and took over as CEO on July 1st, 2018; where he spearheaded the turnaround story of Zain KSA, extinguishing SAR 2B+ of accumulated losses and driving the market cap by three-fold; up until Zain KSA was ranked the 14th most powerful brand in Saudi. Eng. AlDeghaither also serves as the Managing Director of Tamam Finance Company Ltd. where his expertise is being leveraged to create a success story in the fintech space



Mehdi Khalfaoui CFO

Mr. Khalfaoui was appointed CFO in Feb-2017. Having more than 16 years of ICT sector experience. During his tenure in Zain KSA, Mr. Khalfaoui has overseen and led the company capital restructuring with SAR 4.5 billion rights issue offering and more than SAR 15 billion debt refinancing.



Eng. Saad Al-Sadhan *CBWO* 

Eng. Al-Sadhan's professional career spans over 19 years in the telecom sector. AlSadhan began his journey with Zain in 2016 as Wholesale Senior Director.



Eng. Abdulrahman Al-Mufadda *cto* 

Mr. AlMufadda has more than 19 years in the telecommunication sector. He was embarked on his role as Chief Technology Officer of Zain KSA in Feb. 2019.



Maher AlFawaz

Maher has over 18 years in the Network Engineering and Customer Care Services. Maher holds a BA in Electrical Engineering and an MBA.



Tiago Rocha

CMO

Tiago has more than 16 years of experience working globally in leading position in the field of marketing. Tiago holds a Master degree in BA.



Eng. Rayan AlTurki

Mr. AlTurki is a marketing strategist with over 18 years of experience in marketing, communication, and branding.



#### Fabricio Gaspar Martinez

Strategy & Transformation VP

Fabricio Martinez has 20+ years' work experience in consulting, networks and business modelling for the mobile industry. He is responsible for Zain strategy, transformation programs.



#### Eng. Salah Al-Ghamdi

Advancement Market VP

Eng. Salah has over 18 years of experience in the ICT sector. He is leading the digital transformation of Zain KSA into a Digital Telco



Loluwah Alnowaiser

Human Resources VP

Loluwah AlNowaiser is an HR expert, with an extensive practical experience, Miss. AlNowaiser was appointed to lead the HR Division as the Human Resources Vice President on Nov 2021.



Maha Alqernas

Business & Fulfilment VP

Maha AlQernas serves as the Vice President of Business and Fulfilment in Zain. AlQernas holds a bachelor's degree in Information Technology from King Saud University, an MBA from Al-Yamamah University as well as multiple certificates.



#### Abdulaziz Suliman Al Subaie

Regulatory Affairs & Compliance Vice President

Al-Subaie has 14 years of experience at the company, and he contributed to several key projects, most recently are the 5G network deployment project, Reload Project, the Zain External DPI project.



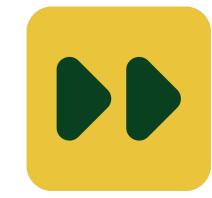
#### Eng. Fawaz Al-Homoud

Enterprise Risk and Information Security VP

Eng. Fawaz Al-Homoud is responsible for creating and implementing information security policies and procedures for Zain. Al-Homoud brings over 16 years of experience in cybersecurity managerial and technical positions where he specialized in building cybersecurity strategies

## Our Values





#### **Agility**

We adapt quickly to change and make timely decisions



#### Belonging

We believe that we are one family and Zain is our second home



#### Customer centric

We strive to provide a distinctive service that exceeds customers' expectations



#### Inclusion

We accept our difference and believe that our diversity is the secret to our distinction



#### **Open Communication**

We communicate openly and respect all opinions and ideas

## Our Strategic Pillars



The below **eight pillars** come as a natural evolution and extension of the strategy Zain KSA has successfully delivered on as well as the expectations of stakeholders.

















Creative positive impact outcomes that include improving profitability and cash position all while considering environmental and social disciplines.

Generate value from and for stakeholders by scaling our B2B offerings and costumer base and outperform the market on the B2C side.

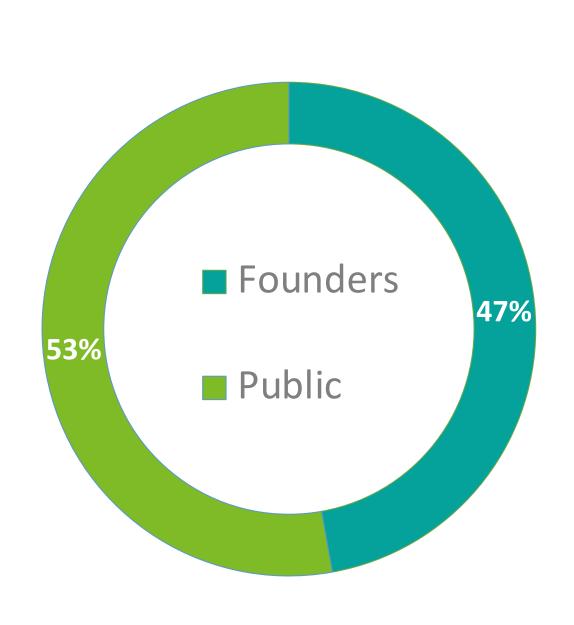
Adopting sustainable and innovate processes that will allow us to venture into new areas of business while leveraging gains from automation in the business.

Leveraging areas of strength, including human capital and 5G network leadership as enablers that propel the Zain KSA brand.

## Our Shareholder Structure



Zain Group provides Zain KSA with operational, technical, brand financial support.



Around 302,000
Shareholders

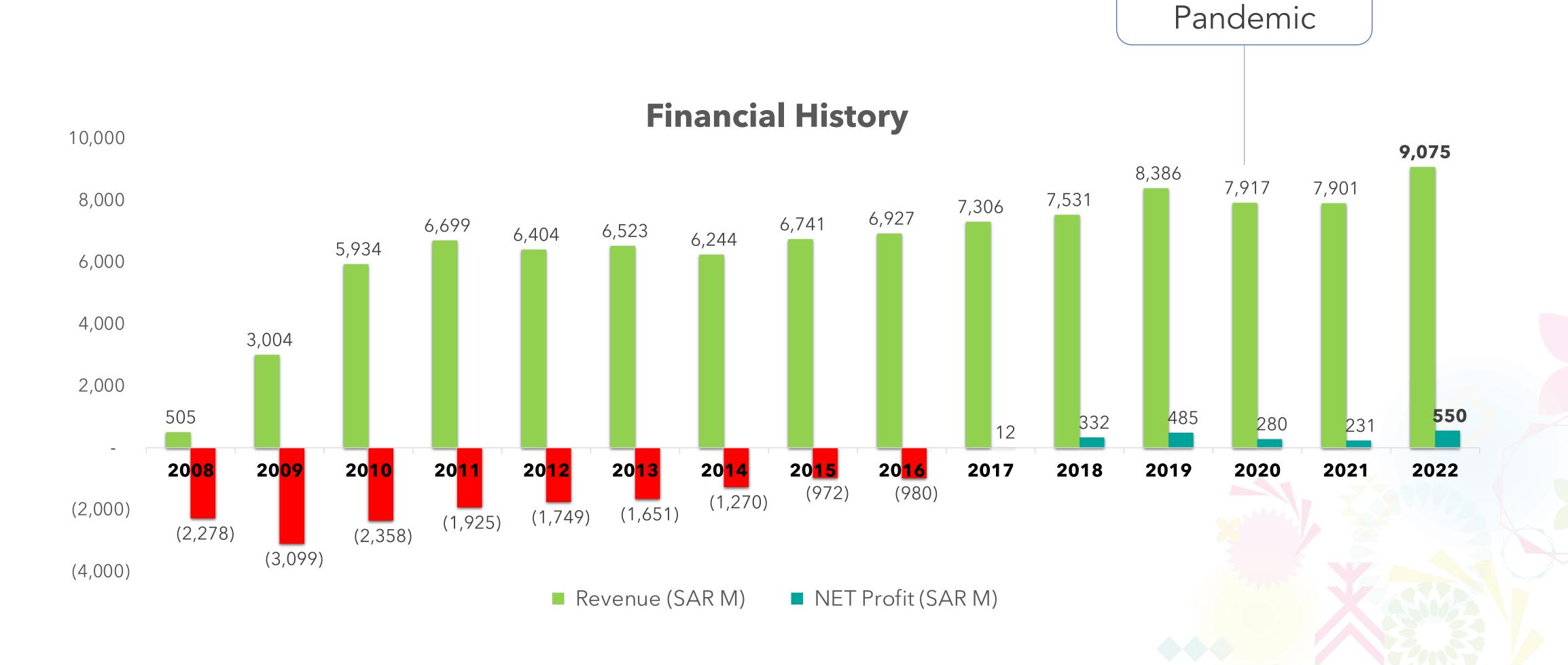
#### Founding Shareholders

01 Zain Group	37.04%
02 HRH Prince Saud Bin Fahad Bin Abdulaziz Al Saud	2.98%
03 Saudi Plastic Factory Est.	2.93%
04 HH Prince Sultan Bin Mohammed Bin Saud Al Kabeer Al Sa	aud <b>2.13%</b>
05 Infra Capital Investments (Infra Capital)	1.07%
06 Al Jeraisy Development Co. Ltd.	0.53%
07 Architectural Elite Est. for Engineering & Contracting	0.28%
08 Rakisa Holding Co.	0.22%
Tadawul:	7030
Bloomberg:	ZAINKSA:AB
Issued Shares:	898,729,175
Paid Capital: SAR	8,987,291,750

## Our Financial History



Covid 19



## Operational Update





Eng. Sultan Bin Abdulaziz AlDeghaither CEO

## 2022 Financial Results





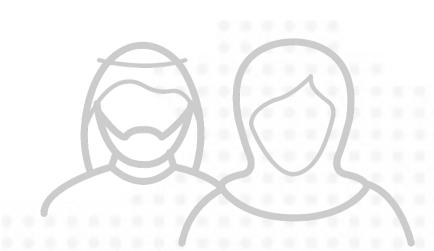
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## Zain KSA Today



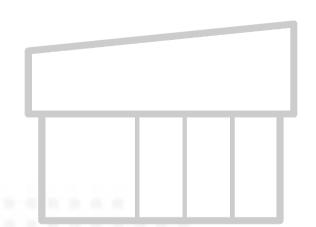


8.9 Million
Customers



1,498 Zainers

Woman: 19 % Local: 86%

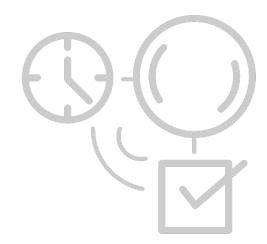


248 Shops

5,327 pos



45% Data Revenue (Excluding SMS & VAS)



**64** SAR Blended ARPU



15,421 TB/Day

Average daily data traffic



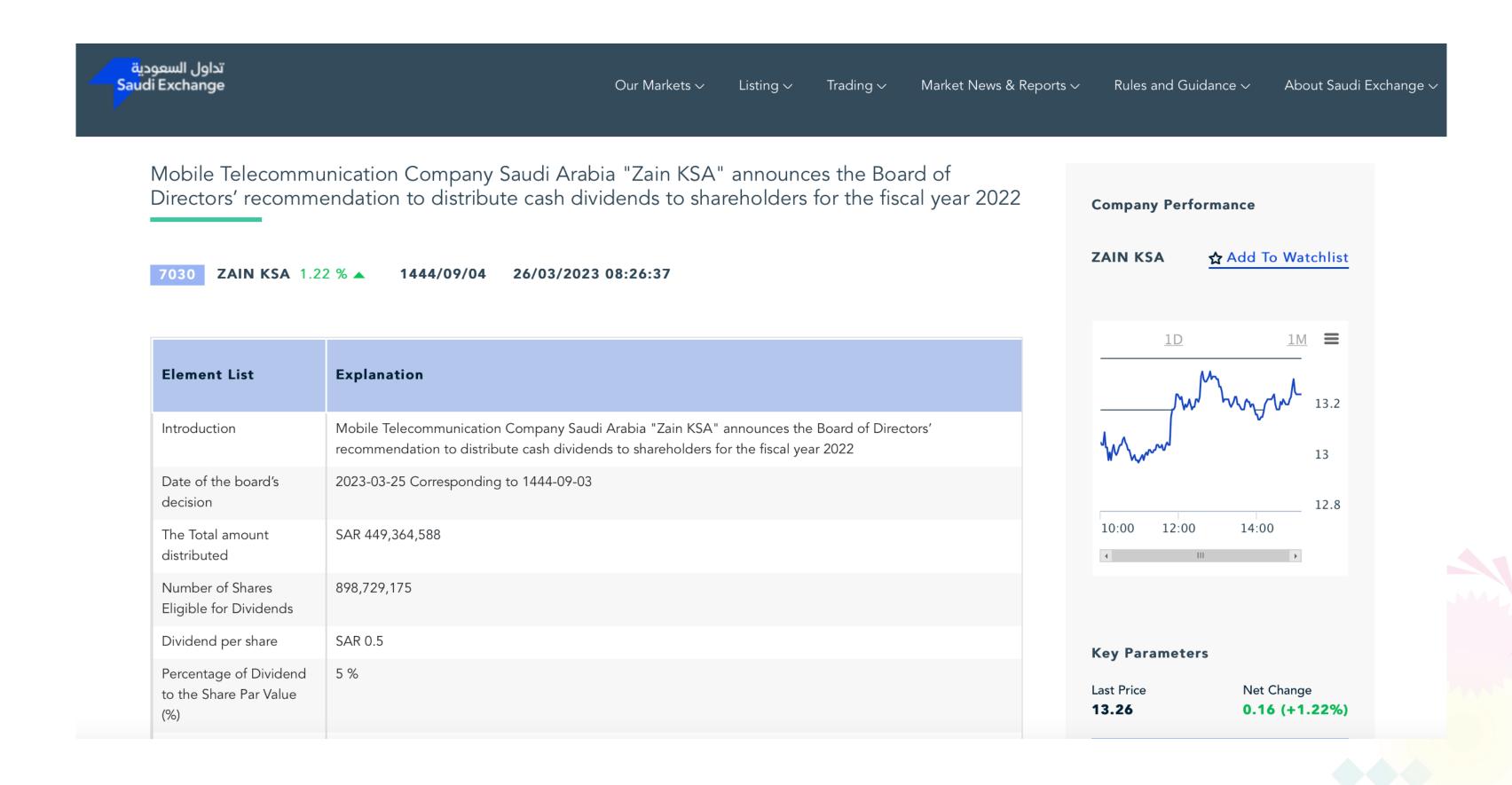
99% 98% 94% 62.5% 2G 3G 4G 5G Population coverage



9,952 Total number of sites566 Cities covered by 3G479 Cities covered by 4G53 Cities covered by 5G

## BoD' recommendation to distribute cash dividends to shareholders



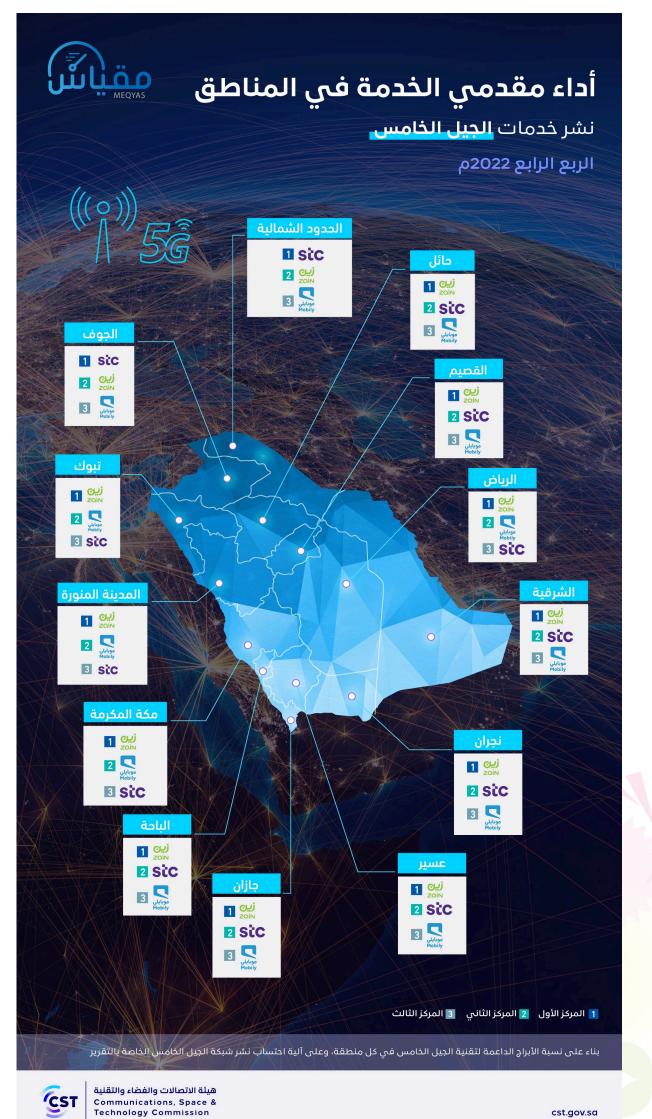


## 5G Growth









cst.gov.sa

Technology Commission

## **B2B** Growth





The Red Sea Agreement



Tabuk university agreement



Al Rajhi bank Agreement



J2M Undersea Cable



## Tamam Growth



Tamam is a Fintech company established in 2019 in KSA and providing consumer micro-lending services in the kingdom under the supervision of the Saudi Central Bank. We offer instant financing without complicated documentation or visiting bank branches.



## Technology and Customer Experience





Launch 5G Stand Alone



Expansion of its GeForce NOW Cloud Gaming



J2M Undersea Cable



MoU with Nokia



Launch 5G LAN



Tabuk university agreement



Launch PPLAYHERA Mena



MoU with Huawei

### Press and Articles



## TELECOM Review



Digital Adoption Across Cloud: Telcos **Five Leading Sectors** 

Paradise

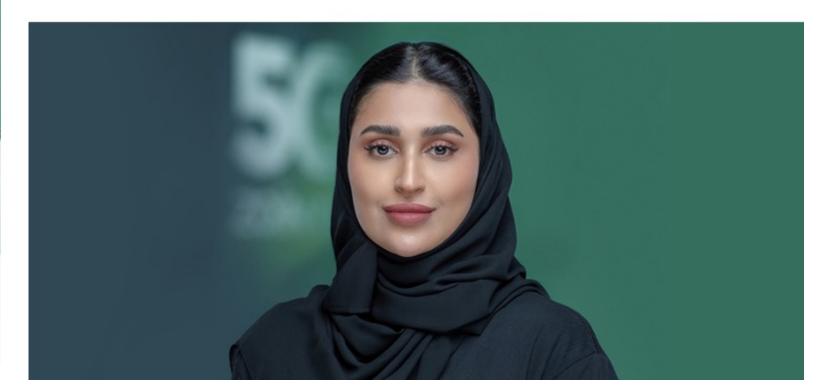
**Global Data Center Industry** Outlook 2022-2023



Eng. Abdulrahman AlMufadda, CTof "Zain KSA"; a shining role model for young leaders in the Saudi Telecom sector

Zain KSA: Through Empowerment and Development, We've Succeeded in Strengthening Saudi Women's Place in the ICT Sector

02 NOVEMBER 2022



Championing a Digitally Agile Future for Saudi Arabia's Businesses



## Award and recognition

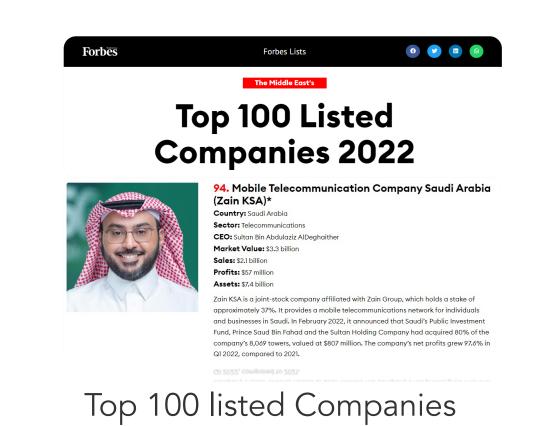




4 Awards from Telecom review



Brand finance





زين



Cloud class C classification



Local content certificate



Cities service classification certificate



MENA Effie Awards

## Sustainability Rating

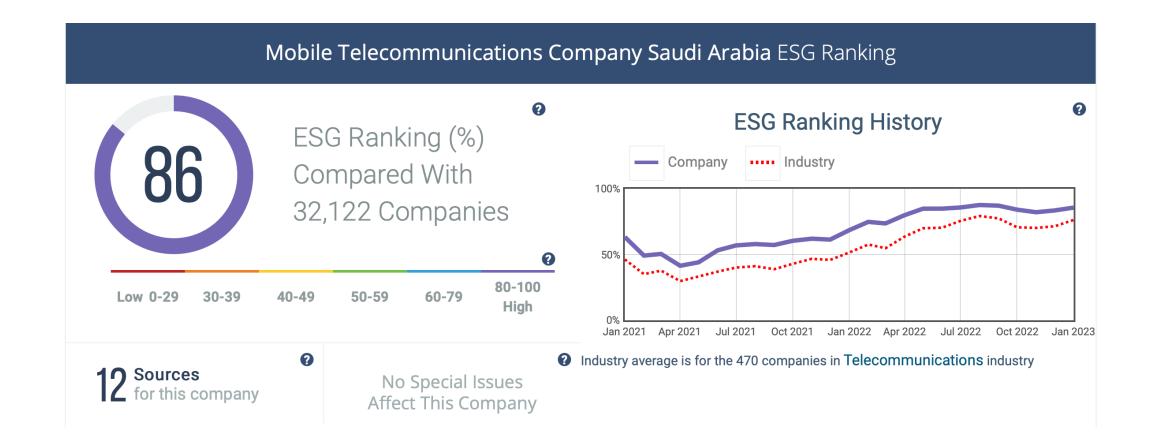




<u>Name</u>	Response	<u>Year</u> ∨	<u>Status</u>	Score
Mobile Telecommunications Co Saudi Arabia	Climate Change 2022	2022	See Another	A-



Corporate Social Responsibility (CSR) & Environment, Social, Governance (ESG) Metrics







CLIMATE CHANGE

OPERATING RESPONSIBLY

**INCLUSION** 

GENERATION YOUTH

#### 01. Climate Change

 Decarbonize our business by deploying carbon reduction practices & enable the transition towards NetZero by 2050







#### 02. Operating Responsibly



 Embed ESG across our value chain, integrate ESG indicators to increase resilience and transparency









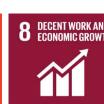




#### 04. Inclusion

Reduce the digital inequality gap by bridging the digital divide, focusing on the inclusion of vulnerable communities.









#### 03. Generation Youth

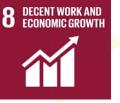


 Build resilience across our communities by targeting 11 million children and youth











CLIMATE CHANGE

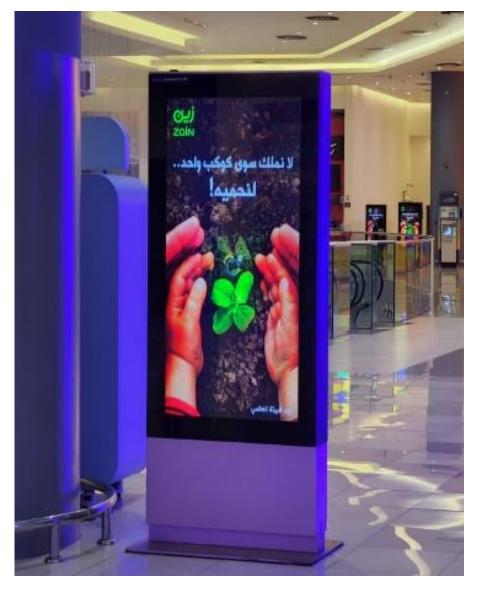
**OPERATING RESPONSIBLY** 

INCLUSION

- Networks & Energy Consumption Transition
- Strategic Approach & Communications
- Waste Management & Circular Economy













CLIMATE CHANGE

OPERATING RESPONSIBLY

**INCLUSION** 

- Protecting Customer Data Privacy
- Responsible Supply Chain
- Disclosure & Reporting
- Social Responsibility











CLIMATE CHANGE

OPERATING RESPONSIBLY

**INCLUSION** 

- Women in Technology
- People with Disabilities
- Elderly Community











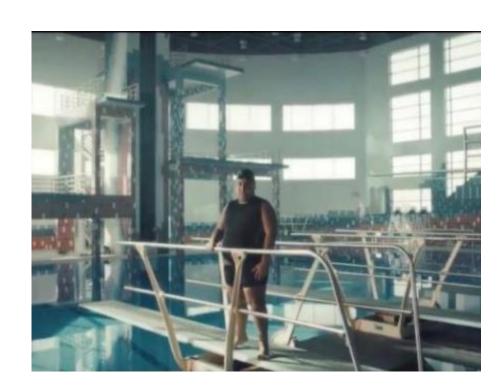
CLIMATE CHANGE

OPERATING RESPONSIBLY

**INCLUSION** 

- Child Online Safety
- Digital Literacy
- Youth Unemployment















## **Towers Deal**







Zain KSA, Completion of selling stakes in the tower's infrastructure to Golden Lattice Investment Company ("GLIC") owned by the Public Investment Fund (PIF), Zain KSA, HRH Prince Saud Bin Fahad, and Sultan Holding Company.

Deal value SAR 3,026 million (USD 807 million)

## Shareek Deal





Zain KSA Signs Agreement with Shareek to Launch Hyper-Scale Data Centers

## Financial Update





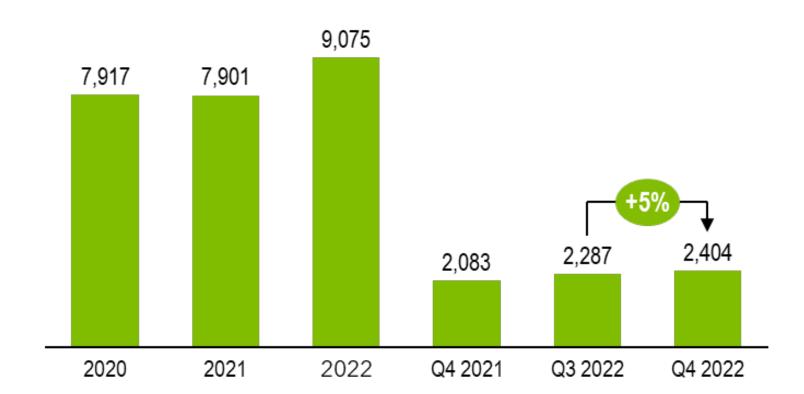
Mehdi Khalfaoui CFO



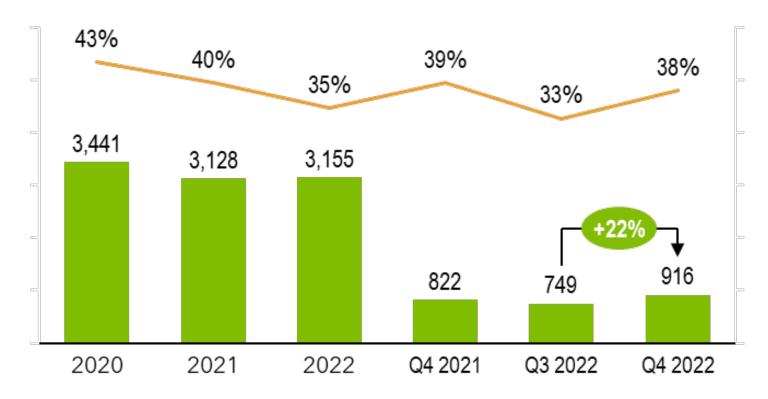
## Financial Highlights



#### REVENUE [Million SAR]

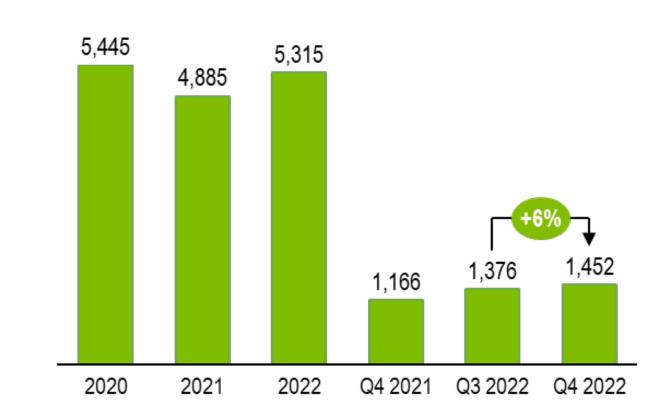


#### EBITDA, EBITDA MARGIN [Million SAR]



Certain comparatives figures have been reclassified to conform with the presentation in the current period.

#### GROSS PROFIT [Million SAR]



#### NET (LOSS) / PROFIT MARGIN [Million SAR]

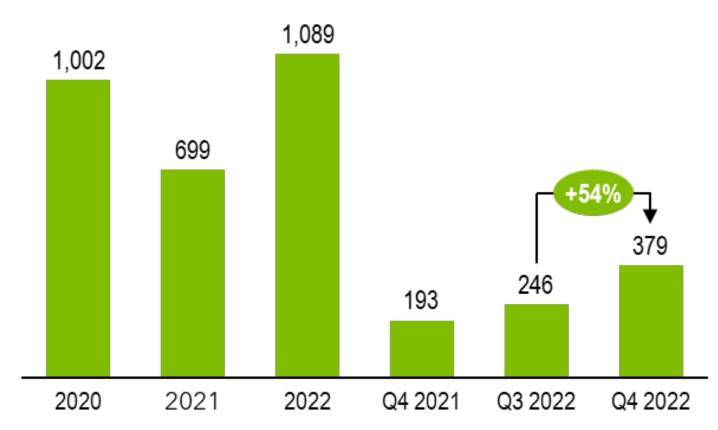




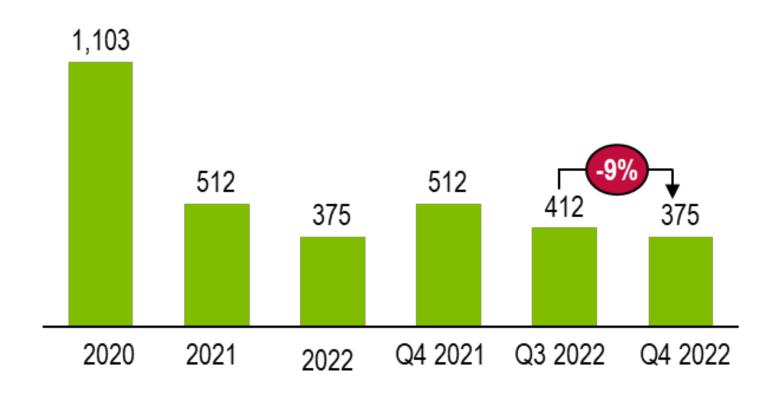
## Financial Highlights



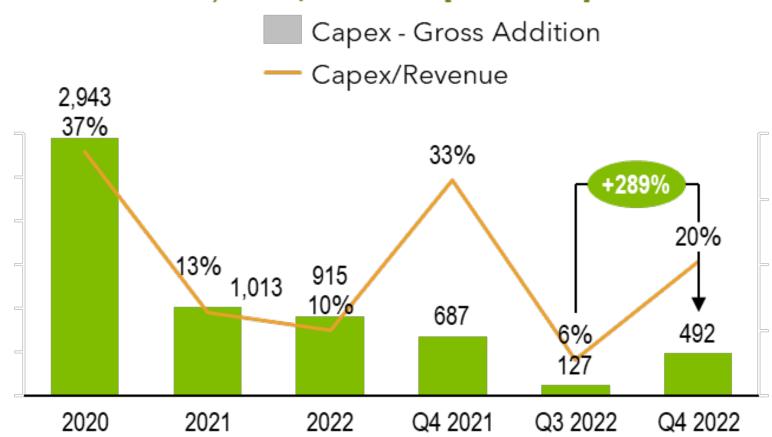
#### OPERATIONAL (LOSS/INCOME) [Million SAR]



#### CASH BALANCE [Million SAR]



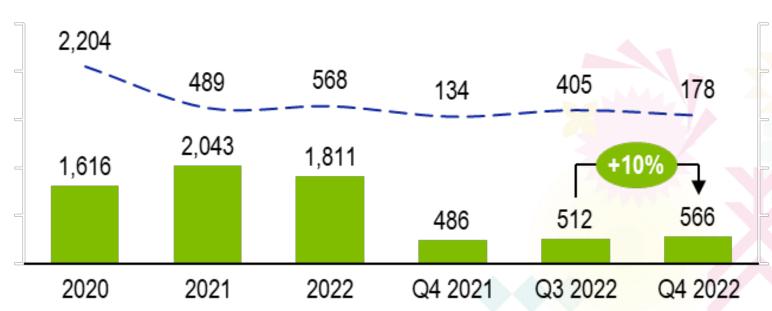
#### CAPEX, CAPEX/ REVENUES [Million SAR]



#### EBITDA – CAPEX [Million SAR]







- PAID CAPEX relevant to fixed and intangible assets
- Working Capita increased due to reclassification of MOF loan current portion

Certain comparatives figures have been reclassified to conform with the presentation in the current period.

## Company Debt



With financial support from financial institutions, shareholders, and the Ministry of Finance.

#### Zain Saudi Arabia borrowings summary

Description	Party	Outstanding Amount in Million SAR	
Murabaha Facility Arrangement (MFA)	Consortium of eight banks	6,007	
Government Loan (MoF)	Ministry of Finance	3,060	
Due to Shareholders*	Founding shareholders	85	

<sup>\*</sup> Due to Shareholders do not bear interest

	2020	2021	Q1 2022	Q2 2022	Q3 2022	2022
Net Debt**	9,141,540	9,071,447	9,060,694	8,901,289	8,685,098	8,776,701
EBITDA ***	3,441,087	3,128,337	3,115,770	3,117,468	3,061,093	3,154,851
Debt/(Debt + Equity)	53.99%	51.46%	50.25%	49.79%	48.77%	48.29%
Net Debt/EBITDA (Annualized)	2.66	2.90	2.91	2.86	2.84	2.78

<sup>\*\*</sup> Net Debt includes due to shareholders and excludes the management fee due balance.

<sup>\*\*\*</sup> Annualized by aggregating the data from the last four quarters.

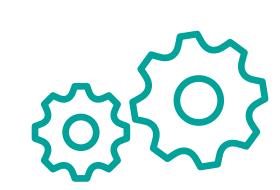
## Company Debt





#### Evolve cost transformation initiatives.

- Opportunity to approach business differently
- Increasing efficiencies to lower operating costs
- Aligning businesses to changing customer behavior



#### Taking Proactive Financial Measures

Increased capex guidance while implementing efficient cost measures



#### Committed investment in key capital projects

- Network investment including 5G and expanding fiber
- Technology and content investment





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## More Information

For more information, please visit our website or contact us through:



investor.relations@sa.zain.com



+966 59 244 8888

#### Investor Relations app



Google Play

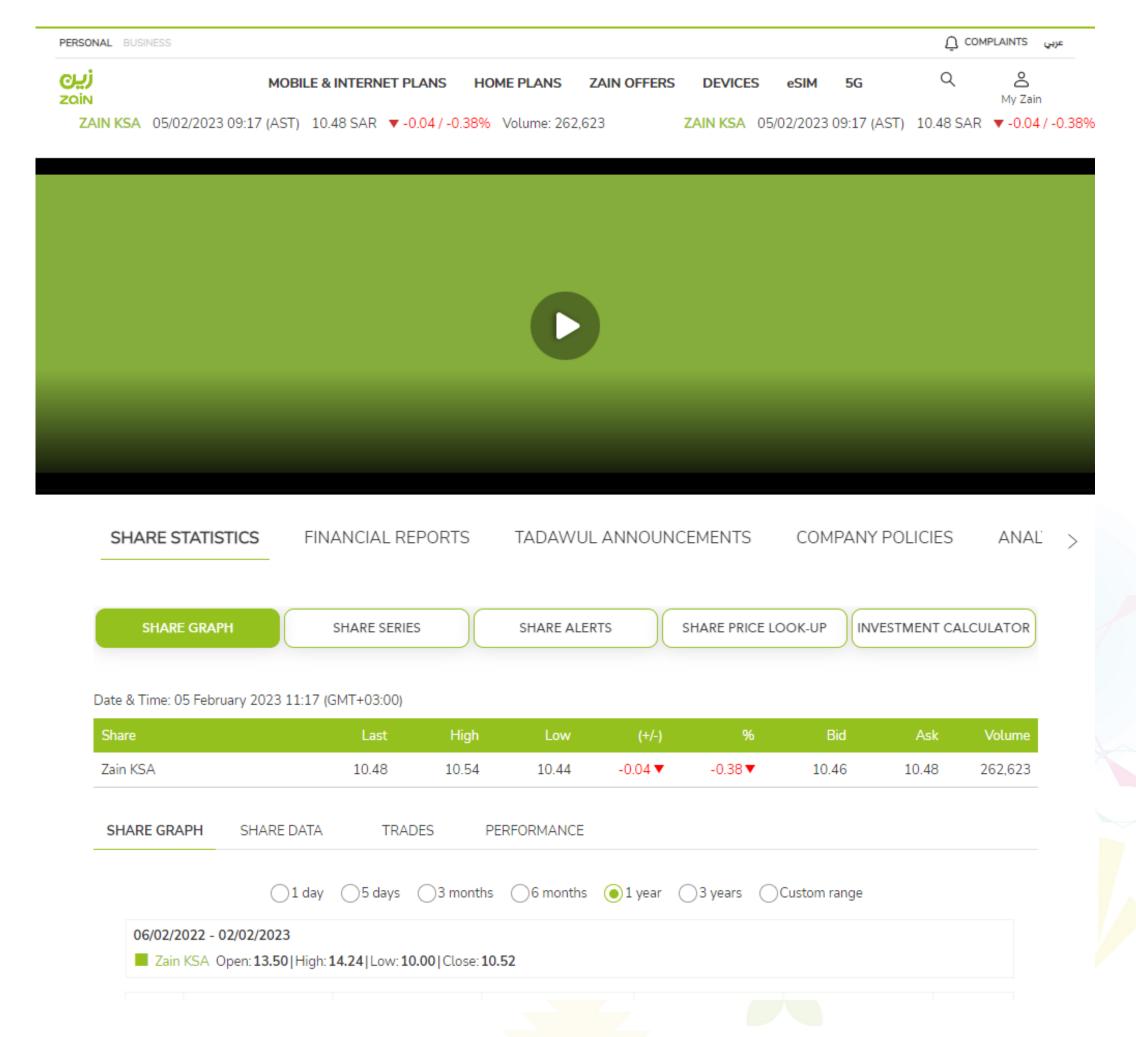








#### **Investor Relations**



https://sa.zain.com/en/investors/share-statistics

# Thank You

